



| Item  | Trust Board  | Local Governing Board   | Group Services   | Head Teacher   |
|---|--|---|--|--|
| Policy<br>Setting                             | Responsible for:  • Approving group policy.  | Responsible for:  • Approving local Academy Policy.   | Responsible for:  • Developing group policy.   | Responsible for:  Developing local Academy policy.                                   |
| Business<br>Planning and<br>Budget<br>Setting | Responsible for:  Approving the Budget for each Academy.  Approving the Group Services Business Plan and Budget.  Approving a consolidated budget for the Trust.  Approving Group Business Planning and Budget Setting systems and procedures. | Responsible for:  Reviewing and recommending the Academy's Budget to the Trust Board.   | Responsible for:  Developing Group Business Planning and Budget Setting systems and procedures for application across all Academies.  Developing the Corporate Business Plan and Budget for the Trust. | Responsible for:  Developing a budget for the Academy.                               |
| School Self<br>Evaluation                     | Responsible for:  Approving SSE's (in Academies where this function has not been delegated).  Reviewing SSE's (in Academies where this function has been delegated).  Approving Group Self Evaluation systems and procedures.                  | Responsible for:  Approving the SSE (where this has been delegated).  Developing and reviewing the SSE and recommending it for approval to the Trust Board (where this function has not been delegated to the LGB). | Responsible for:  Developing Group Self Evaluation systems and procedures for application across all Academies.  Supporting LGBs and Head Teachers to develop robust and accurate SSEs.                | Responsible for:  Developing and producing the SSE and SIP within the local Academy. |





| School<br>Improvement<br>Planning        | Responsible for:  Approving SIP's (in Academies where this function has not been delegated).  Reviewing SIP's (in Academies where this function has been delegated).  Approving Group School Improvement Planning systems and procedures.                       | Responsible for:  Approving the SIP (where this has been delegated).  Developing and reviewing the SIP and recommending it for approval to the Trust Board (where this function has not been delegated to the LGB). | Responsible for:  Developing Group School Improvement Planning systems and procedures for application across all Academies.  Supporting LGBs and Head Teachers to develop robust and accurate SIPs.  |  |
|--|---|---|--|--|
| Performance<br>& Financial<br>Monitoring | Responsible for:  Monitoring the academic performance of each Academy at a summary level (more detailed for Academies graded as 3 or 4).  Monitoring the performance of group services.  Monitoring the financial performance of the group (I&E, Balance Sheet) | Responsible for:  Monitoring the academic performance of the Academy in detail across a range of key performance areas.  Monitoring the financial performance of the Academy (I&E only).                            | Responsible for:  Monitoring the academic performance of each Academy.  Monitoring the performance of group services.  Monitoring the financial performance of each Academy.  Monitoring the financial performance of the group (I&E, Balance Sheet) | Responsible for:  Monitoring the academic performance of the Academy.  Monitoring the academic performance of individual school directorates.  Monitoring the financial performance of the Academy.  Monitoring the financial performance of individual school directorates. |
| Pay and conditions of staff              | Responsible for:  Pay and conditions relating to the Headteacher and Group Services positions.  | Responsible for:  • Making recommendations to the Personnel Committee (via the Chair of the LGB) on the pay and conditions of all   | Responsible for:  • Making recommendations to the Personnel Committee on the pay and conditions of   | Responsible for:  • Making recommendations to the Personnel Committee on the pay and conditions of   |





|                              | <ul> <li>Pay and conditions relating to the Head Teachers of each Academy.</li> <li>Pay and conditions of Senior Leadership Teams within each Academy.</li> <li>Pay and conditions of teaching and support staff within each Academy.</li> <li>These responsibilities are devolved to the Personnel Committee.</li> </ul> | staff employed within the Academy.  | those employed in Group<br>Services roles.   | all staff employed within the Academy.   |
|------------------------------|---|---|--|--|
| Leadership<br>structures     | Responsible for determining:  Group level leadership structures, including the Headteacher role.  Senior Leadership Team / TLR structures in each Academy (in Academies where this function has not been delegated).  These responsibilities are devolved to the Personnel Committee.                                     | Responsible for determining:  • Senior Leadership Team / TLR structures in the Academy (in Academies where this has been delegated to the LGB). | Responsible for:  • Making recommendations to the Personnel Committee on changes to Group Services structures. | Responsible for determining:  • Making recommendations to the Personnel Committee / LGB on Senior Leadership Team / TLR structures in the Academy. |
| Recruitment<br>to structures | Responsible for:  Overseeing the recruitment of Headteacher and Senior Group level roles.   | Responsible for:  Overseeing the recruitment of Academy Head Teachers and Deputy Head Teachers (in  | Responsible for:  • Working with the Trust Board towards the recruitment of Senior Group level roles.          | Responsible for:  Working with the Local Governing Board towards the recruitment of Deputy Head Teacher roles (in Academies                        |





| Appeals | Responsible for:  Convening and hearing appeals through the Appeals Committee relating to Trust level matters (as determined in the appeals policy and procedure).   | Responsible for:  Convening and hearing appeals through the Appeals Working Group relating to local Academy matters (as determined in the appeals policy and procedure).          | Responsible for:  Representing the Trust at any Trust level appeal hearings.  | Responsible for:  Representing the Local Academy at any Academy level appeal hearings.   |
|---------|--|---|---|--|
|         | <ul> <li>Overseeing the recruitment of Academy Head Teachers and Deputy Head Teachers (in Academies where this function has not been delegated).</li> <li>Overseeing the recruitment of Assistant Head Teacher and TLR 1 roles (in Academies where this function has not been delegated).</li> </ul> | Academies where this function has been delegated).  • Overseeing the recruitment of Assistant Head Teacher and TLR 1 roles (in Academies where this function has been delegated). | <ul> <li>Working with the Trust Board towards the recruitment of Academy Head Teacher and Deputy Head Teacher roles (in Academies where this function has not been delegated).</li> <li>Working with the Trust Board towards the recruitment of Assistant Head Teacher and TLR 1 roles (in Academies where this function has not been delegated).</li> <li>Recruiting to any other group level roles that do not fit within the aforementioned criteria.</li> </ul> | where this function has been delegated).  Working with the Trust Board towards the recruitment of Assistant Head Teacher and TLR 1 roles (in Academies where this function has been delegated).  Recruiting to any other Academy roles that do not fit within the aforementioned criteria. |